A) Call to order

The meeting was called to order at 6:05 pm.

B) Territorial Acknowledgement:

- The Speaker acknowledged that the meeting was taking place on the traditional, ancestral, stolen, and unceded territory of the he̓n̓q̓um̓íel̓əm-speaking Musqueam people and that learning happened on these lands long before the University was here.
- He said it was important to recognize this and asked Council to imagine a future where we decolonize the territory by giving the land back.

C) Adoption of the agenda:

1. MOVED CHRIS HAKIM, SECONDED COLE EVANS:

   “That the agenda be adopted as presented.”

2. MOVED COLE EVANS, SECONDED KEVIN ZHANG:

   “That the agenda be amended as follows:
   - Add a Councillor appointment to the Operations Committee.
   - Change the CPF ask to $57,828.
   - Add Operations Committee minutes dated May 21, 2019.”

   ... No objections

3. MOVED CHRIS HAKIM, SECONDED COLE EVANS:

   “That the agenda be adopted as amended.”

   ... Carried

For (24): Kelvin Au, Dan Northgraves (proxy for Derek Bennett), Keira Britto, Julia Burnham, Cole Evans, Tanner Gjosund, Muse Greenwood, Chris Hakim, Matthias Leuprecht (proxy for Nicholas Harterre), Cristina Ilnitchi, Julia Chai, Lucia Liang, Michelle Marcus, Emma Dodyk (proxy for Tyra Phillips), Michael Salloum (proxy for
Ravi Parhar), Arash Shadkam, Wendy Song, Kia Teimouri, Riley Ty, Nevena Rebic, Jonathan Kew, Katherine Westerlund, Andy Wu, Kevin Zhang

D) Membership: Introductions, new members, declaration of vacancies:

Welcome to our new Members:

Vacancies on Council: Audiology, Dentistry, GSS (x2), Journalism, Law, Population & Public Health

Goodbyes: Darren Touch

E) Speaker’s Business (5 minutes):

F) Statements from Students at Large (3 minutes each):

Rodney Little Mustache:
- I sent a letter to Council, written before the release of the report on Missing and Murdered Indigenous Women and Girls.
- There should be representation on every governing body for First Nations women, men, and 2-Spirits.
- That should change here; you need to make these seats available.
- This needs to be addressed.
- Yesterday there was news about the Trans Mountain Pipeline going ahead: this is a disgrace and an example of oppression and not respecting other peoples’ property.
- Council should say No to the pipeline: we’re on unceded land.
- I have made a club application for a 2-Spirit Idle No More club.
- We follow rules other than Robert’s; Robert was not Indigenous.
- I am disappointed that there has been no movement for four years towards getting seats on Council.

Councillors’ Response
Muse Greenwood (standing up):
- In your letter you say you stood alone.
- I stand with you.
- In life others sometimes get credit for your good work.
- Thank you for your tenacity and the heartbreak you have endured on behalf of First Nations.

[Most members of Council stood up.]

Michelle Marcus:
- Thank you for your moving and heartfelt letter.
- That you keep coming back despite the adversity you face is inspiring.
- You are doing a great service to the community.
A few things we can do:
  o It would make sense to have a discussion at the Governance Committee about representation.
  o This can also be discussed in the Inclusion and Equity Plan.
  o Governance is looking at potential changes to the election code to support marginalized groups.

As to the pipeline, I look forward to us making a statement on that.

Chris Hakim:
  • Thank you, Rodney, for your dedicated service to decolonization.
  • Things are a lot better since you arrived.
  • The Executive is working with the Indigenous Committee.
  • If the Committee asks for a seat on Council, we will support that.
  • We are also working on an Equity and Inclusion Plan.
  • Under-representation in the AMS is something we see across the board; it's an area we can improve on.

Andy Wu:
  • Re the Trans Mountain Pipeline:
    o We did discuss this at the Advocacy Committee last year.
    o All three candidates for VP External pledged to lobby on climate change.
    o It's time to bring this back.

Cristina Ilnitchi:
  • The Advocacy Committee will be meeting on this.

Muse Greenwood:
  • Since being in Vancouver and working with Indigenous people I have learned that we need to ask what do you want and how we can honour those ideas.

Rodney Little Mustache:
  • After the report last week I was appalled by the racist remarks from non-natives to natives that I saw on Twitter.
  • I had a cousin murdered in Calgary and three years before that, a niece murdered.
  • This is the history of many people.
  • It is difficult to get representation: there’s been a conversation for three years and still no seat.
  • The club I’m starting: don’t ask me to change the application to fit into UBC ways. That is oppressive.
  • Last year Block Party included a blessing from an Elder.
  • Re First Week: I got an Indigenous performance included.
  • I want to have September 11, the anniversary of the armed conflict at Gustafsen Lake, remembered from an Indigenous perspective.
  • People come here thinking Canada is an okay place to live, but newcomers don’t know the history.
• My letter was one of feeling, of anger, because of doors shut in my face and teachers yelling.

G) Consent Agenda Items

Andy Wu:
• Why no Fincom minutes?

Lucia Liang:
• They have been approved by the Committee, but I was unaware they needed to come to Council.
• They will come next meeting.

4. MOVED CHRIS HAKIM, SECONDED KEVIN ZHANG:

“That the following consent items be accepted as presented:

AMS Council minutes dated April 3, 2019 [SCD024-20]
Governance Committee minutes dated April 2, 2019 [SCD025-20]
Governance Committee minutes dated May 22, 2019 [SCD026-20]
Governance Committee minutes dated May 27, 2019 [SCD027-20]
Governance Committee minutes dated June 3, 2019 [SCD028-20]
Student Life Committee minutes dated May 21, 2019 [SCD029-20]
HR Committee minutes dated May 22, 2019 [SCD030-20]
HR Committee minutes dated June 7, 2019 [SCD031-20]
Executive Committee minutes dated May 17, 2019 [SCD032-20]
Executive Committee minutes dated June 7, 2019 [SCD033-20]
Operations Committee minutes dated May 21, 2019 [SCD034-20]

... Carried

For (24): Kelvin Au, Dan Northgraves (proxy for Derek Bennett), Keira Britto, Julia Burnham, Cole Evans, Tanner Gjosund, Muse Greenwood, Chris Hakim, Matthias Leuprecht (proxy for Nicholas Harterre), Cristina Ilnitchi, Julia Chai, Lucia Liang, Michelle Marcus, Emma Dodyk (proxy for Tyra Phillips), Michael Salloum (proxy for Ravi Parhar), Arash Shadkam, Wendy Song, Kia Teimouri, Riley Ty, Nevena Rebic, Jonathan Kew, Katherine Westerlund, Andy Wu, Kevin Zhang

H) Presentations to Council and Accompanying Motions (10 minutes for presentation, 5 minute ? period):

Budget – Lucia Liang and Keith Hester [SCD035-20]

Lucia Liang:
• The budgeting process started in January.
• There have been meetings with senior managers, support staff, last year’s Executive team, and now this year’s team.
• The Finance Committee has met six times since I took office on May 1.
• We did really well last year: got a return of $845,000 on our investments, much more than predicted.
• We also spent less than predicted.
• We ended with a surplus of $226,483.

Keith Hester:
• The business contribution is forecast to be $1,073,933.
• The minimum wage went up June 1.
• There’s a new health tax of 1.95%
• We want to be focusing on advertising: historically we’ve done a bad job of letting our members know about what we do, such as our sustainability initiatives.
• Seeking to increase student engagement to get more people into the building.
• Want to make the website more dynamic.
• Projecting business revenue of $10 million.
• We have faced dramatic increases in produce costs, but by changing suppliers and portion sizes we have been able to project a 77.2% margin, which is great.
• Labour costs are projected to be $4.6 million.
• We’re projecting a net business contribution of $94,000, but if you add in depreciation it comes to $1.073 million.
• Revenue breakdown by outlet:
  o Pit – $340,000
  o Iwana Taco – $484,000
  o Gallery – Just under $1 million
  o Porch – $333,000
  o PieR – $800,000
  o Blue Chip – Close to $1.6 million (our most successful outlet despite competition from Starbucks on either side of us, and others)
  o Honour Roll – $1.1 million
  o Ph Tea – $128,000 (doing well, given the amount of footage they have)
  o Grand Noodle Emporium – Over $1 million
• Total from the outlets: $6.9 million.
• Conferences and Catering brings in another $2.3 million.
• Tenant services brings in $770,166.
• Total business revenue is forecast to be over $10 million, a bit down from recent years.
• The Stellar Hot Dog cart is not in operation, so it’s listed in the negative, as a cost.
• The old Lower Case outlet is rented out to the Delly for storage.
• Food & Beverage: Looking at recruitment; just hired a chef de cuisine.
• Working on leases: many are expiring and need renewing.
• Sustainability:
  o Want to promote what we do; some of it is a well-kept secret, but we should be shouting about it.
  o Working with UBC on the Healthier Beverages Initiative.
  o Moving away from plastic utensils.
  o Looking into portable water fountains.
  o Abolishing plastic straws.
• Conferences & Catering:
o Focusing on strategic sales.
o Monitoring labour expenses and cost of goods.
o Offsite sales.

- New e-transfer system to reduce the amount of paper.
- Replacing Payroll and HR software systems.
- Contracts review.
- Extending the AMS IT cloud by having a second data centre in the lower level of the Life Building.

Questions
Kelvin Au:
- Will the file on AMS businesses be sent out?

Chris Hakim:
- We'll send it out and make it available on the website.

Andy Wu:
- There are gaps in the document.
- Code requires three years of expenses and revenue, with variances and detailed breakdowns.
- The ones from last year (the actuals) aren't there.
- Concerns have also been raised about not listing the funds, which are listed in the presentation but weren’t in the budget itself.
- I wonder if the budget motion is in order.

The Speaker:
- The motion is in order, but you can raise these issues with the Executive.

Chris Hakim:
- We recognize the lack of actuals.
- Our fiscal year runs from May through April, and our year-end report is with the auditors.
- Our budget process happens before the auditors come in.
- Our Executive sees these issues as a priority and intends to fix a lot of things to do with the budget process.

Brandyn Marx:
- Do the projected revenues take into account the closure of Iwana Taco till September?

Keith Hester:
- Yes.

Michael Salloum:
- What kind of marketing are you planning?
- What are portable water fountains?
Keith Hester:
- We will be marketing AMS sustainability initiatives.
- Portable water fountains in Pie R Squared.

5. MOVED CHRIS HAKIM, SECONDED KEVIN ZHANG:

“That the question period be extended by 10 minutes.”

... No objections

Chris Hakim:
- Re marketing: This Executive has prioritized communications.
- We have expanded our Communication Department.
- Often in the past students have had to go to the Ubyssey to find out what’s going on at the AMS. We want to change that.

Andy Wu:
- Under SASC, how is that expenses are lower than in previous years?
- We raised the fee to cover growing expenses.

Abdul Alnaar:
- The SASC budget is divided into departments this year.
- The overall budget does show an increase.

Katherine Westerlund:
- Actuals don’t exist right now, so they can’t be included in the budget.

Lucia Liang:
- In the past unaudited actuals appeared, not the actual actuals.

Kevin Zhang:
- We don’t have information that was included in previous years’ budgets.
- I would prefer somewhat inaccurate actuals to none at all.
- All we have now the budget reforecast numbers, which are even more inaccurate.
- How long would it take to get the numbers and show them to Council?

Chris Hakim:
- Other organizations have a similar process.
- We get inaccurate actuals because we get late reimbursements from clubs and Constituencies.
- It will take a while to get accurate actuals, but we are committed to sending them out once we get them.

Lucia Liang:
- After we get the numbers from our auditors, we will do a reforecast based on the actuals.

Abdul Alnaar:
- The budget process included looking at the actuals we had.
• Code does say we should include them.

Matthias Leuprecht:
• How do we have inaccurate actuals?
• I am concerned.

Lucia Liang:
• The auditors look at the numbers to fix the actuals.

Chris Hakim:
• The Executive has the same concerns as Councillors.
• We are going to work with our accounting department to fix the process.

Julia Chai:
• I’m not sure we have the confidence to pass this budget without actuals.

Chris Hakim:
• This is a systemic issue.
• But we have gone through a rigorous process with our managers; that should inspire confidence.
• And we are doing well financially.

Muse Greenwood:
• Do Councillors have a right to question the budget?

Chris Hakim:
• Of course.

6. MOVED LUCIA LIANG, SECONDED COLE EVANS: [SCD036-20]

“That the AMS budget be accepted as presented.”

Note: Requires 2/3rds

Max Holmes:
• Code is often not in line with practice.
• Every year the budget is like this, and we pass it.
• We can suspend Code and pass the budget, then refer the process to committee.

Andy Wu:
• Obviously, we have confidence in the financial situation of the AMS.
• Our concern is procedural: we have Code provisions that regulate this.
• Max suggested suspending Code, but Code suspensions should be for procedural matters; this is a substantial change to a document.
• Fiduciary duty was discussed a lot in Orientation.
• When we decide how we are spending money, we should know how much we spent in the past.
I understand the point about the audit, but this is being too cautious.
- Actuals do exist, and Code mandates that we have them to make an informed decision.
- So either release the actuals before they’re audited, which is common practice, or amend the Code right here.
- Just because we have passed budgets in the past with reforecast numbers instead of actuals, that doesn’t mean we should tolerate this.
- As of right now, I can’t vote for the budget; it’s a blatant violation of Code.

Kevin Zhang:
- For a reforecast I understand you take data points up to a certain date, but after that a guesstimate.
- We should not be suspending Code to circumvent what should be done.
- We throw around the term fiduciary duty a lot: in this instance it applies.
- We are not operating within bounds; we should not be passing a budget without understanding the amount of money spent last year.

Matthias Leuprecht:
- I am on the Budget Committee of Senate.
- For there to be no actuals is completely unprecedented.
- Code is not designed to be convenient.
- I find it concerning that people think it okay to bring forth a budget that does not include actuals.

Andy Wu:
- Are the actuals readily available?

Lucia Liang:
- No, all we have is raw data.

Chris Hakim:
- We don’t have the actuals prepared for Council.
- We’ve identified this as an issue.
- We want to move forward on this.
- We’re in a tough spot.
- We are trying to fix this issue.
- If we don’t pass this budget we won’t have finances to continue working.

Katherine Westerlund:
- I understand that people are upset over the lack of actuals.
- As a member of the Finance Committee, I can tell you that we spent three or four weeks going over the numbers with long-time managers.
- I don’t see not having the actuals as a barrier to budgeting.
- I never have full confidence in any budget, but I have confidence enough in this budget to approve it.
Keith Hester:
- I've been doing budgets for many years; it's a very common practice to accept budgets without seeing the actuals.

Max Holmes:
- I understand that forecasts are not the same as actuals.
- Just in the past we based ourselves on forecasts.
- I hope we don’t criticize people for their opinions.

The Speaker:
- It's never appropriate to mention comments by other Councillors.
- Best to avoid person-to-person contacts.
- Address your comments to me.

Muse Greenwood:
- Re the Code violation: This is something ongoing.
- What can be put in place to ensure that this ongoing violation will not continue?
- And what is at risk if we don’t pass the budget today?

Chris Hakim:
- We always do it this way, but the aim is to solve the problem as soon as possible.
- The risk of not approving the budget is that we are required to have a budget or we won’t be able to pay our staff.
- We have bills to pay and don’t have savings to cover this.

Muse Greenwood:
- How soon would we know how you are going to solve this problem?

Chris Hakim:
- We have already begun a discussion of a budget overhaul.

Matthias Leuprecht:
- I want to emphasize why we need to see the actuals.
- Seeing the actuals allows us to understand whether we need more money.
- It will allow us to do a variance analysis.
- There will be questions we can’t answer if we don’t see the actuals.
- Other student unions do present actuals.

Katherine Westerlund:
- If we want a greater assurance, it’s possible to mandate either the Finance Committee or the Governance Committee to come back to Council by a certain date with suggestions about structure.

Andy Wu:
- Now it’s come out that previous actuals were not actuals.
- This is concerning. There’s been misrepresentation.
- We are approving this budget at practically the last minute.
• Last year we had a preliminary budget and a longer period to review.
• Council should have more involvement in this process.
• I feel we are being expected to rubber stamp this budget.

Chris Hakim:
• There are issues with the preliminary budget; it puts a strain on the Executive.
• We have the same concerns as Council.
• We’ve gone through a lengthy process with our Finance Committee.
• We will try to solve the problem as soon as possible.
• We do want to see the process changed.
• I thank the Board for its scrutiny.

Council took a 10-minute recess.

7. MOVED CHRIS HAKIM, SECONDED COLE EVANS:

“That Council suspend Code Section IX B, Article 8.3 (the provision which mandates that we are required to provide actual revenues and expenditures for the past 3 years).”

Note: Requires 2/3rds

Michael Salloum:
• Is this just a temporary suspension?

It was understood that the suspension was just for this meeting.

8. MOVED CHRIS HAKIM, SECONDED COLE EVANS:

“That Council suspend Code Section IX B, Article 8.3 (the provision which mandates that we are required to provide actual revenues and expenditures for the past 3 years).”

Note: Requires 2/3rds

For (24): Dan Northgraves (proxy for Derek Bennett), Keira Britto, Julia Burnham, Cole Evans, Tanner Gjosund, Muse Greenwood, Chris Hakim, Matthias Leuprecht (proxy for Nicholas Harterre), Cristina Ilnitchi, Julia Chai, Lucia Liang, Michelle Marcus, Elaine Zhang (proxy for Priscilla Chan), Emma Dodyk (proxy for Tyra Phillips), Michael Salloum (proxy for Ravi Parhar), Arash Shadkam, Wendy Song, Kia Teimouri, Riley Ty, Nevena Rebic, Jonathan Kew, Katherine Westerlund, Andy Wu, Kevin Zhang

Abstained: Kelvin Au

9. MOVED LUCIA LIANG, SECONDED COLE EVANS:

“That the AMS budget be accepted as presented.”
Note: Requires 2/3rds

For (20): Dan Northgraves (proxy for Derek Bennett), Keira Britto, Julia Burnham, Cole Evans, Tanner Gjosund, Muse Greenwood, Chris Hakim, Matthias Leuprecht (proxy for Nicholas Harterre), Cristina Ilnitchi, Julia Chai, Lucia Liang, Michelle Marcus, Elaine Zhang (proxy for Priscilla Chan), Emma Dodyk (proxy for Tyra Phillips), Michael Salloum (proxy for Ravi Parhar), Arash Shadkam, Kia Teimouri, Nevena Rebic, Jonathan Kew, Katherine Westerlund

Abstained: Kelvin Au, Andy Wu, Kevin Zhang

10. MOVED KEVIN ZHANG, SECONDED CHRIS HAKIM:

“That the agenda be amended to add a motion about the budget process.”

... No objections

11. MOVED KEVIN ZHANG, SECONDED KEIRA BRITTO:

“That the current model of the budget process be referred to the Finance and Governance committees for review with an update to be provided to Council by September.”

... Carried

For (22): Dan Northgraves (proxy for Derek Bennett), Keira Britto, Julia Burnham, Cole Evans, Tanner Gjosund, Muse Greenwood, Chris Hakim, Matthias Leuprecht (proxy for Nicholas Harterre), Cristina Ilnitchi, Julia Chai, Lucia Liang, Michelle Marcus, Elaine Zhang (proxy for Priscilla Chan), Emma Dodyk (proxy for Tyra Phillips), Arash Shadkam, Kia Teimouri, Riley Ty, Nevena Rebic, Jonathan Kew, Katherine Westerlund, Andy Wu, Kevin Zhang

Abstained: Michael Salloum (proxy for Ravi Parhar)

Executive Goals – AMS Executive

Chris Hakim:

Executive goals:
- Data-driven AMS.
  - Given our high turnover, we need data to make the best decisions.
  - AMS Services already does this; we need other departments to become data driven.

Council Improvement:
- We need to provide Council with the right tools to be confident Councillors.
- Improve Councillor Orientations.
- Fix inefficiencies.
- Allow committees to meet together.
• Provide comprehensive information to Council.

Communications expansion:
• Student engagement needs to be improved.
• We have hired new staff to improve this process.
• We want to promote initiatives from the various AMS departments.

President’s Goals
• Sexual violence support
• Inclusion of Indigenous voices:
  o My office is working with the Indigenous Committee to understand the agenda they want to set.
• Climate Justice and Sustainability.
• Affordable student experience:
  o Making sure student fees are for what students need.
  o Making sure the fees are properly utilized.
  o Remove fees that are no longer in accord with our values.
• AMS Strategic Plan:
  o Every year we make decisions based on the moment, but we need long-term planning to move forward.
  o We need to include marginalized voices, deal with under-representation.

Julia Burnham
Goals for the VP Academic & University Affairs
• Supporting sexual assault survivors through community building:
  o Collaborating with SASC and SVPRO.
• Prioritizing equity and accountability:
  o Advocating re investment in UBC’s Sustainable Futures Fund.
  o Advocating for AMS involvement in UBC’s Equity Plan.
• Student Well-Being:
  o Look at long-term plan.
  o Look at data on student use of UBC resources.
  o Fall Reading Break, 2020-21.
• Improving campus access and affordability:
  o Not just tuition, but Open Educational Resources.
  o Cohort tuition freeze.
• Engage our students about our advocacy and focus on various groups with marginalized identities.

12. MOVED MAX HOLMES, SECONDED COLE EVANS:

“That time be extended by 10 minutes.” … No objections

Cristina Ilnitchi
Goals for the VP External
• Amplify student voices nationally:
o Student financial aid, working with UCRU; working for international students.

- Affordable and accessible education, with more access to grants, so students are less burdened by the debt of loans.
  o Sexual violence advocacy.
  o Mental health support.
  o Long-term housing advocacy.

- Support a better UBC:
  o Advocate for increased provincial funding.
  o Advocate for climate action.
  o Opportunities in federal election.

- Two points not in the document:
  o Indigenous student support.
  o Open Educational Resources and the Copyright Act.

Lucia Liang

Goals for the VP Finance

- Foster student engagement.
- Increase efficiency in financial transfers: more credit cards.
- Boost affordability:
  o New Showpass contract.
  o Make funds more accessible.
  o Access Chinese bank accounts: huge issue for Chinese students.
- Sustainable investments: make more information available.
- Student development program: help students improve their financial literacy.

Cole Evans

Goals for the VP Administration

- Nest usability:
  o Improve and enhance the student experience in the Nest.
  o Improve branding, wayfinding.
- Capital projects:
  o Clubs Resource Centre.
  o Norm Theatre: aiming for Fall 2019 opening. Hoping to expand programming.
- Supporting clubs and Constituencies.
- Advancing sustainability.
- Development of artistic assets:
  o Evaluating the permanent collection: perhaps selling more art.
  o Continue to develop the Hatch Gallery as a student artistic space.

Ian Stone

Goals for the Student Services Manager

- Data-driven programming.
- Collaboration.
- Lower barriers to access.
- Better promotional material.
Questions
Muse Greenwood:
- This was too fast, really rushed, hard to follow.
- I’d like some clarity on how we are moving forward on Indigenous voice, especially considering Rodney’s concerns.

Chris Hakim:
- Want to let them set the agenda.
- We have an Executive Project Assistant for Indigenous Affairs: helping them plan the Pow Wow.
- Our approach is to ask them: What are your priorities? And how can we help?

Cristina Ilnitchi:
- Providing Indigenous student support. Advocacy.
- Co-creating a plan of action with Indigenous groups, with them leading the charge.
- Communicating monthly with Indigenous groups.
- Ensuring UCRU seeks consent.
- Consultation with Indigenous students.

Ian Stone:
- Services engages people in general.
- Invited Jennifer Cameron from the Indigenous Committee to speak to us.
- Seeking to lower barriers.

Julia Burnham:
- AMS’s Longhouse Lunch.
- Working with the Indigenous Committee on University policies.
- BoG is developing an Indigenous Action Plan: will consult about this.
- Indigenous scholarships.

Andy Wu:
- For the VP External:
  - The AMS has joined forces to lobby federally with UCRU.
  - What will the UCRU structure be?
  - Will there be an elected leadership or will it remain horizontal?
  - What are your federal outreach goals, and will national Pharmacare be one of them?
- For the VP Finance:
  - Are there credit card issues?
  - Is there anything about credit rates that we should be worried about?
  - Will there be an exorbitant exchange rate through We Chat for Chinese funds?

Cristina Ilnitchi:
- UCRU has a one member, one vote system.
- We do elect a chair and a vice-chair.
- UCRU is a special organization: it’s not really a body; it’s institutions coming together to do grassroots organizing.
- We’re not looking to join any groups.
- We are working with others, but not joining.
- On the federal election campaign, we haven’t decided yet on the issues: we’ll probably poll students to see their issues.

Lucia Liang:
- The credit card rate has not been affected.
- The auditors are still looking at our statements.
- We need to make sure credit card users are using cards responsibly.
- We’re looking at the We Chat conversion rate; looking for a fair rate.

Matthias Leuprecht:
- We need to talk about affordability, but arguing for lower tuition for all is regressive.
- Should we be arguing for lower tuition for the children of millionaires?
- We should focus on low income students.

13. MOVED CHRIS HAKIM, SECONDED COLE EVANS:

From the Executive Committee
“That the AMS Executive Goals be accepted as presented.”

Michelle Marcus:
- A lot of this is awesome and exciting.
- Data-driven decision making is great.
- But you should not just look at financial and quantitative data; quality and equity are important too.
- Since you are transforming campaign platforms into goals, it would be helpful to attach the campaign platforms.

Chris Hakim:
- Of course, you can’t just look at the numbers.
- We’re required to reference campaign promises, and we do.

Muse Greenwood:
- Since we’ve been talking about marketing and social media, is it possible to do interviews with the Execs and post them?
- Maybe an under-represented person could do the interview.
- Maybe in a video format.

Chris Hakim:
- Would this be for Council or the whole student body?

Muse Greenwood:
- Council, so it would be less rushed, and Councillors could watch it before the meeting.
- A better communication tool.
Chris Hakim:
- There’s a 41-page document we provided: it provides detail.
- We’re more than happy to discuss the goals further.
- We could also do a video marketed to students, but we don’t have an in-house videographer; we would have to hire one, and that would cost money.

[Daniel Lam took over as proxy for Kevin Zhang.]

Arash Shadkam:
- Is there a smart version available? How is the success of the goals measured?

Chris Hakim:
- Policy I-9 says Key Performance Indicators (KPI’s) are needed.
- Those are the measures of success.
- We have already identified that within the goals document.

Max Holmes:
- People want more information.
- KPI’s, as great as they are, often are applied to things that aren’t really measurable.
- Maybe send this to the Governance Committee.
- I hear this every single year.

Chris Hakim:
- It would be useful for the Governance Committee to look at this.
- We are looking to provide more comprehensive information.

14. MOVED CHRIS HAKIM, SECONDED COLE EVANS:

From the Executive Committee
“That the AMS Executive Goals be accepted as presented.”

... Carried

For (24): Kelvin Au, Dan Northgraves (proxy for Derek Bennett), Keira Britto, Julia Burnham, Cole Evans, Tanner Gjosund, Muse Greenwood, Chris Hakim, Matthias Leuprecht (proxy for Nicholas Harterre), Cristina Ilnitchi, Julia Chai, Lucia Liang, Michelle Marcus, Elaine Zhang (proxy for Priscilla Chan), Emma Dodyk (proxy for Tyra Phillips), Michael Salloum (proxy for Ravi Parhar), Arash Shadkam, Kia Teimouri, Riley Ty, Nevena Rebic, Jonathan Kew, Katherine Westerlund, Andy Wu, Daniel Lam (proxy for Kevin Zhang)

Clubs Resource Centre Renovation and Enhancement Project  [SCD039-20]
Cole Evans and Justin Zheng

Cole Evans:
- Consultation last time.
• Now we have an updated proposal based on consultation with clubs and Constituencies.
• New name: AMS Student Lounge.
• We’re changing the brand to attract more students.
• There will still be a Clubs Resource Centre (CRC) inside.
• We’ve revised the conference room to make it less expensive: instead of an all glass wall, we’ll have a partial glass wall and partial drywall.
• We’re also reorganizing the millwork to make more countertops.
• The smart lockers would have been expensive; we got a quote of $20,000. So we’re dialling that back and we’ll get conventional lockers with combination locks.
• For sustainability we’re going to get longer lasting, carpet-tile flooring.

Justin Zheng:
• Consulted the AMS Design Team, Council, the Operations Committee, the Finance Committee, and clubs.
• Got 95 responses from the clubs: 66% had not heard of the Clubs Resource Centre.
• We got positive feedback about demand and usage; the clubs are looking forward to it.
• The clubs are looking for informal space; lounge-like, not too classroomy.

Cole Evans:
• The Finance Committee approved a $57,828 budget, down from the $64,900 last time.
• I’m super happy: still quality while reducing costs.

Questions
Brandy Marx:
• Will there be bookable space for those renting large spaces?
• Will it be open regular hours?
• It’s been open only three times in my four years here.

Cole Evans:
• Talking with Conferences & Catering about large rentals.
• As to the hours, you’re right; it’s been sporadic, not consistent.
• Our commitment is to strengthen our volunteer program so we can set regular hours: at least 5-6 hours a day.

Max Holmes:
• This barely passed at the Finance Committee, by a 3-2 vote.
• Where are the metrics for success?
• Maybe you should come back with metrics.
• On the consultation, you said 66% did not know what the CRC was.
• Did you include those people in the other questions?

Cole Evans:
• Yes, it was a 3-2 vote.
• There were two other members who didn’t attend, and I’m confident they would have supported the proposal.
• I plan to update Council on the project.
• Visits will be a good indicator of success.
• The feedback we got was informal; we tried to make the questions broad, not dependent on a knowledge of the CRC.

Michelle Marcus:
• I enthusiastically support this.
• This will meet student needs.
• What will be available for students after hours? The printer?

Cole Evans:
• There will be a key card reader on the front door which will allow us to develop smart security.
• We can experiment.
• It’s a bit too early to say.

Katherine Westerlund:
• Can you please not characterize the opinions of the people who were not at the Finance Committee meeting?
• What will be the operating hours?
• If it’s a general lounge, and open to the general public, why not just have it open the same hours as the Nest?
• A shame to develop the space and restrict the hours.
• Are there plans for advertising the space and for volunteers?

Cole Evans:
• CRC hours for equipment rental will be dependent on staffing.
• General lounge access: we’ll keep it open as much as possible; the goal is to keep it open close to the hours of the Nest.
• Volunteers: we are looking at a volunteer recruitment process.

Michael Salloum:
• If there is enough traction, what will you do for traffic management?
• How will you control printer access?

Cole Evans:
• The printer is mostly for clubs; if a lot of clubs come in, we’ll have to look at that.
• As for general students wanting to use it, there should be enough organic controls, so we won’t have 100 students wanting to use it.
• We’ll have to evaluate it, like any new project.

Andy Wu:
• Will the utilities be available to Constituencies?
Cole Evans:
- Yes, both clubs and Constituencies.

Katherine Westerlund:
- How many groups have used the space in the last three years?

Cole Evans:
- No data has been stored.
- Anecdotally, three a week.
- This formalization will allow us to record the data.

Katherine Westerlund:
- What would allow for this formalization?

Cole Evans:
- Data. We are committed to collecting data.

Brandyn Marx:
- Could you put a security camera inside the space?

Cole Evans:
- We do have a camera near Iwana Taco.
- We could look at this in the future if needed.

15. MOVED COLE EVANS, SECONDED KELVIN AU:

From the VP Administration (on the recommendation of the Finance Committee)
"Be it resolved that $57,828 be taken from the Capital Projects Fund to renovate the Clubs Resource Centre."

Note: Requires 2/3rds
Note: The balance in CPF is $2,241,314
    The available funds to be used from CPF are $208,722

Max Holmes:
- I do support some parts of this project: a student lounge might be justified.
- However, if Executives came with goals without KPI's, I'd say no.
- This is $57,000 and no plan to measure its success.
- I feel we should table this to the next meeting and have the VP Administration bring us a system of measurements.

16. MOVED MAX HOLMES, SECONDED MUSE GREENWOOD:

“That this motion be tabled until the next meeting.”
Cole Evans:
- I’m not opposed to having measurables attached, but delaying the motion means delaying construction.
- The idea is to do this before the school year.
- If we wait till July to approve the motion, then it might be October before the lounge is done.
- The target opening is the last week of August; however, as with any construction project, you have to allow for delays, but we definitely want to open in September.

Max Holmes:
- I understand wanting to get this up and started.
- But delaying might even help.
- You could open in the second term.
- If you try to do it now, there won’t be enough time to advertise.

Katherine Westerlund:
- By delaying this, more thought could be put into the project.
- It should have more details, as in a Service.
- You might consider making this a Service.

Matthias Leuprecht:
- We can try this as a pilot project.
- It seems well thought through.

Michelle Marcus:
- There’s going to be a lot of testing and improvements.
- But we could produce some straightforward metrics: how many interactions, how many using the printers, etc.

Arash Shadkam:
- I feel we are mixing two things: the project and KPI’s.
- We can approve the project and let students benefit from it.

Cole Evans:
- Postponing this would force me to reassign staff who would have been working on the project: it would not be optimal.
- We’re designing the space. Investing in space. If we want to make CRC a service, we can do that later. Or put another service in there if CRC doesn’t work.

Julia Chai:
- How many used the space in past years? How many would be inconvenienced?

Cole Evans:
- There’s never been data.
- From what we hear, clubs and Constituencies are enthusiastic about this.
Justin Zheng:
- Lots of events take place in the first semester.
- Having this done for the first semester would benefit clubs seeking to hold events.

Katherine Westerlund:
- The EUS would be happy to lend out its equipment.
- Clubs would not be disadvantaged if this is delayed.
- Tabling would give us more time to discuss the issues.
- This project is an expensive way to solve problems.
- Better to promote first before doing renovations.
- Get more people using the space first.

Michael Salloum:
- How are you proposing to increase awareness?
- Why wasn’t the space used in the past?

Cole Evans:
- Space utilization has been a disaster: no one has been using it.
- This is an investment in space.
- Creating a nice space will draw people in.

Justin Zheng:
- Unless the EUS is willing to hand out 100% of its equipment all the time, how will they decide who will get the HDMI cord? There may be conflict.
- Because of fiscal austerity, small amounts of money have been invested in the space in the past with no effect.
- We need a large investment to develop the space.

Emma Dodyk:
- The EUS has lots of equipment, and the CRC itself could also reach the point where two groups want the same thing.
- The EUS and the CRC could reach an agreement.

Andy Wu:
- I am against tabling the motion
- The argument is that there is a lack of metrics to justify the funding.
- We do know that there is a perennial lack of space. I’ve been hearing complaints about lack of space.
- This won’t provide revenue, but it will provide space.

Alex Gonzalez:
- It seems we’re not focusing on the main issue: marketing the space.
- I would like to see more proof this will work.
- If we table, we can collect data, and in the meantime people could be using the space casually.
Jonathan Kew:
- During my time at CiTR we rented out equipment.
- The equipment issue is a red herring.
- The issue is there’s no space.
- I don’t feel there’s a comprehensive vision of how this space can meet demands.

Julia Chai:
- There’s merit in having the centre open.
- Delay is not in the interest of the clubs.
- But we need a presentation on metrics and logistics.

17. MOVED MAX HOLMES, SECONDED COLE EVANS:

“That the question be called.”

Note: Requires 2/3rds

... Carried

For (17): Kelvin Au, Dan Northgraves (proxy for Derek Bennett), Keira Britto, Julia Burnham, Cole Evans, Matthias Leuprecht (proxy for Nicholas Harterre), Cristina Ilnitchi, Julia Chai, Lucia Liang, Emma Dodyk (proxy for Tyra Phillips), Arash Shadkam, Riley Ty, Nevena Rebic, Jonathan Kew, Katherine Westerlund, Andy Wu, Daniel Lam (proxy for Kevin Zhang)

Abstained: Michelle Marcus

18. MOVED MAX HOLMES, SECONDED MUSE GREENWOOD:

“That this motion be tabled until the next meeting.”

... Defeated

For (4): Elaine Zhang (proxy for Priscilla Chan), Emma Dodyk (proxy for Tyra Phillips), Jonathan Kew, Katherine Westerlund

Against (14): Kelvin Au, Keira Britto, Julia Burnham, Cole Evans, Chris Hakim, Cristina Ilnitchi, Julia Chai, Lucia Liang, Michelle Marcus, Arash Shadkam, Riley Ty, Nevena Rebic, Andy Wu, Daniel Lam (proxy for Kevin Zhang)

Abstained: Dan Northgraves (proxy for Derek Bennett), Muse Greenwood, Michael Salloum (proxy for Ravi Parhar), Kia Teimouri

19. MOVED COLE EVANS, SECONDED KELVIN AU:

From the VP Administration (on the recommendation of the Finance Committee)

“Be it resolved that $57,828 be taken from the Capital Projects Fund to renovate the Clubs Resource Centre.”
Note: Requires 2/3rds
Note: The balance in CPF is $2,241,314
The available funds to be used from CPF are $208,722

20. MOVED CHRIS HAKIM, SECONDED MICHELLE MARCUS

“That this motion be laid on the table.”

... No objections

21. MOVED CHRIS HAKIM, SECONDED DANIEL LAM:

“That the meeting be extended by one hour (till 11:05).”

... No objections

22. MOVED CHRIS HAKIM, SECONDED MICHELLE MARCUS:

“That the motion be brought back from the table.”

... No objections

Cole Evans:
- There has been a lot of great conversation.
- Some concerns have been raised.
- I am more than happy to update Council.
- I appreciate the offer from the EUS, but am not sure it would work.
- Metrics will not be complex.
- Marketing is not difficult.
- We can add a clause requiring the VP Administration to report back with a presentation on the success of the project by a date, such as January 2020.

Max Holmes:
- I’m going to encourage people to vote against this.
- We’ve talked about greater accountability in the budget.
- We need better accountability here.
- It is irresponsible to be spending without a measure of success and without a plan to market.
- This is the fastest I’ve seen a CPF project go through Council.
- It’s been a rushed process, and that’s why there was a split vote on the Finance Committee.

23. MOVED KELVIN AU, SECONDED EMMA DODYK:

“That the motion be amended to add a clause requiring the VP Administration to submit a presentation on the status of the project by January 2020.”

Max Holmes:
- I agree with the principle of this amendment, but not the timeline.
• Why wait four months, till after the project is in place?
• We should have a plan come to next meeting with metrics.

Cole Evans:
• This is a different thing: not a plan for metrics, but metrics.

Matthias Leuprecht:
• We seem to want to get this going but want metrics.

24. MOVED MATTHIAS LEUPRECHT, SECONDED DANIEL LAM:

“That the amendment be amended to require the VP Administration to report back to Council on July 10 with metrics and to submit a report to Council on the status of the project by January 2020.”

…. No objections

25. MOVED KELVIN AU, SECONDED EMMA DODYK:

“That the motion be amended to add a clause requiring the VP Administration to report back to Council on July 10 with metrics and to submit a report to Council on the status of the project by January 2020.”

… Carried

For (23): Kelvin Au, Dan Northgraves (proxy for Derek Bennett), Keira Britto, Julia Burnham, Cole Evans, Muse Greenwood, Chris Hakim, Matthias Leuprecht (proxy for Nicholas Harterre), Cristina Ilnitchi, Julia Chai, Lucia Liang, Michelle Marcus, Elaine Zhang (proxy for Priscilla Chan), Emma Dodyk (proxy for Tyra Phillips), Michael Salloum (proxy for Ravi Parhar), Arash Shadkam, Kia Teimouri, Riley Ty, Nevena Rebic, Jonathan Kew, Katherine Westerlund, Andy Wu, Daniel Lam (proxy for Kevin Zhang)

26. MOVED COLE EVANS, SECONDED KELVIN AU:

From the VP Administration (on the recommendation of the Finance Committee)
“Be it resolved that $57,828 be taken from the Capital Projects Fund to renovate the Clubs Resource Centre.

Be it further resolved that the VP Administration report back to Council on July 10 with metrics and submit a report to Council on the status of the project by January 2020.”

Note: Requires 2/3rds
Note: The balance in CPF is $2,241,314
   The available funds to be used from CPF are $208,722

Katherine Westerlund:
• I still feel this is one of the most expensive ways to pursue solutions for these problems.
• I would have liked to see some consideration of other ways to improve the functionality of the space.
• It would have been better to collect better data.
• This was not a good process. It was rushed.

Cole Evans:
• I appreciate the feedback and it has impacted this project.
• Our team is presenting a vision for the space.
• They have been putting in a lot of effort.
• It was not a rushed process.

27. MOVED COLE EVANS, SECONDED KELVIN AU:

From the VP Administration (on the recommendation of the Finance Committee)
"Be it resolved that $57,828 be taken from the Capital Projects Fund to renovate the Clubs Resource Centre.

Be it further resolved that the VP Administration report back to Council on July 10 with metrics and submit a report to Council on the status of the project by January 2020."

Note: Requires 2/3rds
Note: The balance in CPF is $2,241,314
The available funds to be used from CPF are $208,722

... Carried

For (19): Dan Northgraves (proxy for Derek Bennett), Keira Britto, Julia Burnham, Cole Evans, Muse Greenwood, Chris Hakim, Matthias Leuprecht (proxy for Nicholas Harterre), Cristina Ilnitchi, Julia Chai, Lucia Liang, Michelle Marcus, Elaine Zhang (proxy for Priscilla Chan), Michael Salloum (proxy for Ravi Parhar), Arash Shadkam, Kia Teimouri, Riley Ty, Nevena Rebic, Andy Wu, Daniel Lam (proxy for Kevin Zhang)

Against (2): Emma Dodyk (proxy for Tyra Phillips), Katherine Westerlund

Abstained: Kelvin Au, Jonathan Kew

Annual Sustainability Priorities – Ian Lin (Sustainability Projects Coordinator) and Cole Evans  [SCD039A-20] [SCD039B-20]

Cole Evans:
• We are aiming to create long-lasting objectives to keep the department thriving.
• This includes a new action plan.

Ian Lin:
• A Sustainable Action Plan built from the Student Driven Sustainability Strategy (SDSS).
• Creating quantifiable metrics and a clearer goal of what we want to do.
• Aiming to incorporate the UN’s Sustainable Development Goals.
• Want to create a Sustainability Resource Document by March or April.
• Currently we don’t have a concrete document for clubs and Constituencies to model sustainable practices on and to provide guidelines for their events.
• We want to improve our partnerships within the AMS and look to implement UBC’s Zero Waste Food Strategy.
• We will collaborate with SEEDS and other groups.
• Our physical projects will include Mugshare and nine or ten others.
• We also will pursue social sustainability projects, such as a new sustainability centre for students so they can learn what the AMS is doing.

Cole Evans:
• We hope to revise the SDSS by the end of the first semester.
• We will also be drafting resource documents.

Questions
Michelle Marcus:
• There are lots of awesome sustainability student groups pushing for change.
• How do you plan to work with them?

Cole Evans:
• Our collaboration with student groups is incredibly important.
• They have a lot of knowledge in the field.

Ian Lin:
• We don’t have an outreach coordinator, but Dani Stancer (the AVP Sustainability) and I have been contacting groups.
• Definitely looking forward to building new relations.

Brandyn Marx:
• Re single use plastic ware: will there be alternatives for clubs? Will you be making resources available for clubs?
• Lots of groups and employees note that it gets super hot in the Great Hall.
• Is it possible to get A/C in there, or would we lose our LEED Platinum status?

Ian Lin:
• Re plastic ware: The sustainable resource document will include this.

Chris Hakim:
• We get our LEED Platinum status because there’s no A/C.
• We can use fans.
• Some say we use more energy from fans, and we might lose LEED Platinum status for that.
28. MOVED COLE EVANS, SECONDED KELVIN AU:

From the Sustainability Subcommittee
“That the AMS Sustainability priorities be accepted as presented.”

Michelle Marcus:
- I’m excited to see where things are going with sustainability.
- I do want to dispute the claim in the report that the AMS is a national leader.
- We actually have a lot of work to do.
- We should aspire to being a national leader.
- It definitely makes sense to review the SDSS and create a Sustainability Action Plan overseen by the Sustainability Subcommittee.
- There’s a bigger conversation to be had.

Cole Evans:
- I shouldn’t have made that claim about being a national leader.
- We’re not, but we should strive to be.

29. MOVED COLE EVANS, SECONDED KELVIN AU:

From the Sustainability Subcommittee
“That the AMS Sustainability priorities be accepted as presented.” … Carried

For (17): Kelvin Au, Dan Northgraves (proxy for Derek Bennett), Keira Britto, Julia Burnham, Cole Evans, Chris Hakim, Cristina Ilnitchi, Julia Chai, Michelle Marcus, Emma Dodyk (proxy for Tyra Phillips), Michael Salloum (proxy for Ravi Parhar), Arash Shadkam, Riley Ty, Jonathan Kew, Katherine Westerlund, Andy Wu, Daniel Lam (proxy for Kevin Zhang)

30. MOVED KATHERINE WESTERLUND, SECONDED EMMA DODYK:

“That the meeting adjourn.” … Carried

For (9): Dan Northgraves (proxy for Derek Bennett), Matthias Leuprecht (proxy for Nicholas Harterre), Julia Chai, Elaine Zhang (proxy for Priscilla Chan), Emma Dodyk (proxy for Tyra Phillips), Jonathan Kew, Katherine Westerlund, Andy Wu, Daniel Lam (proxy for Kevin Zhang)

Against (8): Kelvin Au, Julia Burnham, Cole Evans, Chris Hakim, Cristina Ilnitchi, Lucia Liang, Michelle Marcus, Arash Shadkam

Abstained: Keira Britto, Michael Salloum (proxy for Ravi Parhar), Riley Ty

The meeting adjourned at 10:40 pm.
I) Submissions:

Governance Committee – June report [SCD040-20]
Brewery Committee – June report [SCD041-20]
HR Committee – June report [SCD042-20]
Rodney Little Mustache letter to Council [SCD043-20]

J) Next Meeting:

Next Meeting: July 10, 2019
## June 19, 2019 Roster

*The Alma Mater Society of U.B.C. Vancouver – Student Council Attendance*

<table>
<thead>
<tr>
<th>Name</th>
<th>Constituency</th>
<th>Present</th>
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<td>Kareem Ibrahim</td>
<td>Speaker of Council</td>
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<td>Chris Hakim</td>
<td>President</td>
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<td>Julia Burnham</td>
<td>VP Academic</td>
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<td>Cole Evans</td>
<td>VP Administration</td>
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<td>Cristina Ilnitchi</td>
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<td>Lucia Liang</td>
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<td>Riley Ty</td>
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V1: Test your clicker :)  
V2: Approval of the agenda  
V3: Consent Agenda Items  
V4: Motion to suspend Code
Section 9 Article 8 paragraph 3 (the provision which mandates that we are required to provide the actual revenues and expenditures for the past 3 years)  
V5: BE IT RESOLVED THAT the AMS budget be accepted as presented.  
V6: Be it resolved that the current model of the budget process be referred to the Finance and Governance Committees for review with an update provided to Council by September.  
V7: BE IT RESOLVED THAT the AMS Executive Goals be accepted as presented.  
V8: Call To Question  
V9: Motion to table the Club Resource Centre Renovation Project  
V10: Amendment  
V11: BE IT RESOLVED THAT $57,828 be taken from the Capital Projects fund to renovate the Clubs Resource Centre.  
V12: BE IT RESOLVED THAT the AMS Sustainability priorities be accepted as presented.  
V13: BE IT RESOLVED THAT the AMS Sustainability priorities be accepted as presented.  
V14: Motion to adjourn

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<th>Name</th>
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*Daniel Lam served as proxy for Kevin Zhang from Vote 7 on*

**Vote 12 was done incorrectly and was redone as Vote 13**